Franklin County, Ohio

# Annual Financial Report

For the Year Ended December  $\frac{1}{31}$ , 2015





Clarence E. Mingo, II
Franklin County Auditor

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### **Message from Auditor Mingo**

As Franklin County's Chief Financial Officer, I remain committed to providing you with ready access to reliable information. The Annual Financial Report is intended to demonstrate governmental accountability to the citizens of Franklin County in a format that is readable and easy to understand.

The Franklin County Popular Annual Financial Report (PAFR) for the year ended December 31, 2015, presents an overview of the County's finances. The PAFR focuses on governmental activities, and is not as detailed as our Comprehensive Annual Financial Report (CAFR). The CAFR contains full financial statements and note disclosures for all activities, funds, and component units, prepared in accordance with Generally Accepted Accounting Principles (GAAP). The information presented in the PAFR has been derived from the 2015 and 2014 CAFRs, which were audited by the Ohio Auditor of State, with both receiving unmodified "clean" opinions. The schedules shown in the PAFR are different from the GAAP financial statements because accounting data has been summarized and combined, and business-type activities, component units, proprietary and fiduciary funds have been excluded.



I encourage you to explore our website at www.FranklinCountyAuditor.com, where you will find the PAFR and CAFR and a wide array of county data including the County's financial position, sources of revenue, a breakdown of the County's spending, debt and a sample tax bill along with forms and applications. To obtain a copy of the PAFR or CAFR please visit the website. To obtain a copy on CD or in printed form; contact The Franklin County Auditor's Office, Fiscal Services Division at (614) 525-7520, or write us at 373 South High Street, 21st Floor, Columbus, Ohio 43215-6310. You may also e-mail me or my staff with your comments concerning this report, or any other aspect of the operations of the County Auditor's Office.

Sincerely,

Clarence

Clarence E. Mingo, II Franklin County Auditor ClarenceMingo@FranklinCountyOhio.gov

### **Government Finance Officers** Association Awards

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Franklin County, Ohio, for its Popular Annual Financial Report for the year ended December 31, 2014. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. Franklin County has received a Popular Award for the last twenty years (fiscal years ended 1995-2014). We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.

Franklin County's Comprehensive Annual Financial Report for the year ended 2014, from which information on pages 4, 5, 6, 7 and 11 has been drawn, was awarded the Certificate of Achievement for Excellence in Financial Reporting by the GFOA. The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.



Government Finance Officers Association

Award for Outstanding Achievement in Popular Annual Financial Reporting

Presented to

Franklin County Ohio

For its Annual Financial Report for the Fiscal Year Ended

December 31st, 2014

Executive Director/CEO

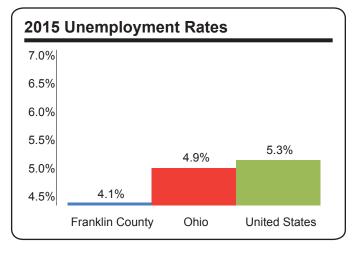
A Certificate of Achievement is valid for a period of one year only. Franklin County has received a Certificate of Achievement for the last thirty-one years (fiscal years ended 1983-2014). We believe our CAFR continues to conform to the Certificate of Achievement program requirements and we are submitting our CAFR for the current year to the GFOA.

#### **Economic Outlook and Benchmarks**

Franklin County is located in central Ohio, within 500 miles of half the nation's population. Columbus, the largest city in the County, serves as the state capital and the county seat, and is home to The Ohio State University. The County's largest employers represent government, education, retail trade, finance and health care.

The diversity of business sectors helps the region weather economic fluctuations. The County's average unemployment rate decreased from 4.8 percent in 2014 to 4.1 percent in 2015. The County's unemployment rate is below the state average and continues to be below the national average.

Nationwide Insurance and Limited Brands have located their headquarters and home offices in Franklin County. Other large employers include OhioHealth, JPMorgan Chase, Nationwide Mutual Insurance Company and the Kroger Company.



A factor contributing to the lower unemployment rate is the County's well-educated workforce. Based on 2014 educational attainment data published by the U. S. Census Bureau, 90.0 percent of County residents ages 25 and older have graduated from high school, and 37.9 percent have completed four or more years of college.

The total value of new construction was \$832 million in 2015. In comparison, 2014 total new construction was \$662 million. The appraisal cycle is six years, with an update performed at the mid-point. The reappraisal performed in 2011 resulted in a decline in real property values.

#### **County Comparisons**

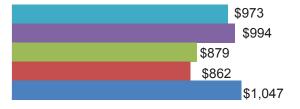
One way of evaluating a government's performance can be evaluated by benchmarking it against its peers. The following charts compare five Ohio metropolitan counties. The data used for calculations, were taken from recent county CAFR's, focusing on governmental activities as reported in the government-wide statements of net assets and statement of activities.

#### **Statistics**

County	Seat	Population
Franklin	Columbus	1,202,423
Cuyahoga	Cleveland	1,280,122
Hamilton	Cincinnati	806,631
Montgomery	Dayton	533,116
Lucas	Toledo	433,689

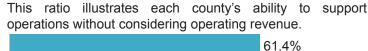
#### Revenues per Capita\*

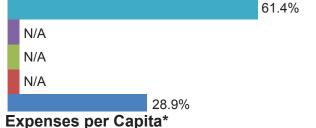
This indicator is derived by dividing the county's population into total revenues of the governmental activities.



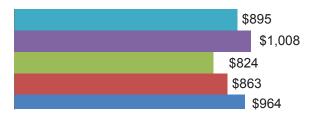
<sup>\*</sup>per capita - by or for each individual person

#### Net Position as a Percentage of Expenses





This indicator is derived by dividing the county's population into total expenses of the governmental activities.



N/A - The comprehensive annual financial report for the fiscal year ended December 31, 2015 reflecting the implementation of Governmental Accounting Standards Board (GASB) Statement No. 68 "Accounting and Financial Reporting for Pensions" which affects net position was not available.

### **County Financial Position**

The County's financial statements distinguish **governmental activities** that are principally supported by taxes and intergovernmental revenues (entitlements, shared revenues, and grants) from **business-type activities** that cover their costs through user fees and charges and from **component units** for which the County is financially accountable. This report contains only information related to the County's governmental activities. Please refer to the County's 2015 CAFR for information on business-type activities and component units.

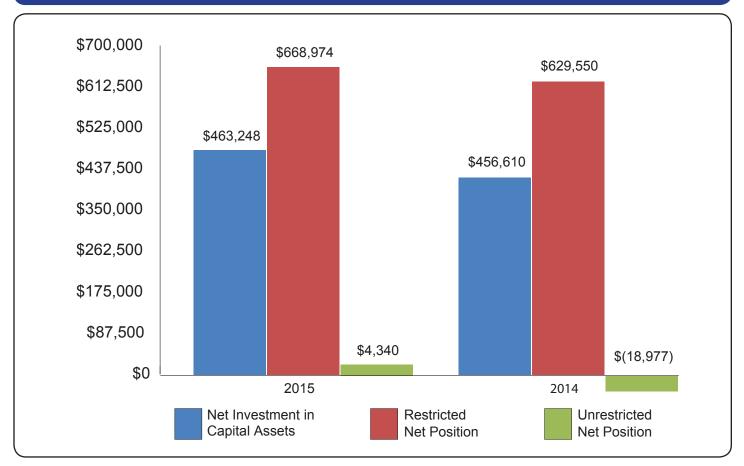
Assets provide financial benefits to the County. Cash and investments are comprised of cash, investments and demand deposits, whether held in the pool managed by the County Treasurer or in outside bank accounts. Property taxes receivable represents delinquent, real and tangible personal property and public utility taxes outstanding as of the last settlement date (net of allowances for uncollectible amounts) and real property and public utility taxes that were measurable at year-end and for which there is an enforceable claim. Capital assets are land, buildings and improvements, roads, bridges, equipment and construction in progress, and are shown net of accumulated depreciation. Deferred outflows of resources represent a consumption of the County's net position that applies to future periods.

**Liabilities** place a financial burden on the County. **Unearned revenue** represents grants received before eligibility requirements have been met. **Long-term debt** represents bonds, notes and loans that are being repaid over a period of years as well as payments under capital leases. **Other long-term liabilities** include compensated absences and workers' compensation. **Deferred inflows of resources** represent an acquisition of net position that applies to a future period (i.e., property taxes levied to finance 2016 operations).

Net Position  Governmental Activities  (Amounts in 000's)					
	2015	2014	% Change		
Cash and investments	\$ 873,617	\$ 786,136	11.1%		
Property taxes receivable, net	416,044	440,060	(5.5%)		
Other assets	205,946	212,036	(2.9)%		
Capital assets, net	785,934	794,548	(1.1)%		
Total assets	2,281,541	2,232,780	2.2%		
Deferred outflows of resources	69,196	43,889	57.7%		
Accounts payable and other liabilities	74,769	69,752	7.2%		
Unearned revenue	5,439	6,814	(20.2)%		
Long-term debt	342,504	355,744	(3.7)%		
Other long-term liabilities	366,389	355,475	3.1%		
Total liabilities	789,101	787,785	0.2%		
Deferred inflows of resources	425,074	421,721	0.8%		
Net investment in capital assets	463,248	456,610	1.5%		
Restricted	668,974	629,550	6.3%		
Unrestricted	4,340	(18,997)	122.8%		
Total net position	\$1,136,562	\$1,067,163	6.5%		

## **Financial Analysis**





**Net position** represents the difference between assets and deferred outflows, and liabilities and deferred inflows. **Net Investment in capital assets**, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net position is reported as **restricted** when there are limitations imposed on its use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. **Unrestricted net position** may be used to meet the County's ongoing obligations to citizens, employees and creditors.

When reviewed over time, net position may serve as a useful indicator of the County's financial position. The County's assets exceeded its liabilities by \$1.137 billion in governmental activities at the close of 2015. Compared with 2014, net position increased by \$69.4 million or 6.5%.

**Invested in capital assets** - A large portion of the net position (\$463.2 million or 40.7%) reflects investment in capital assets less accumulated depreciation and any related outstanding debt used to acquire those assets. Although the investment in capital assets is reported net of related debt, it should be noted that the money needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. See page 11 for more detailed information about the long-term debt of the county.

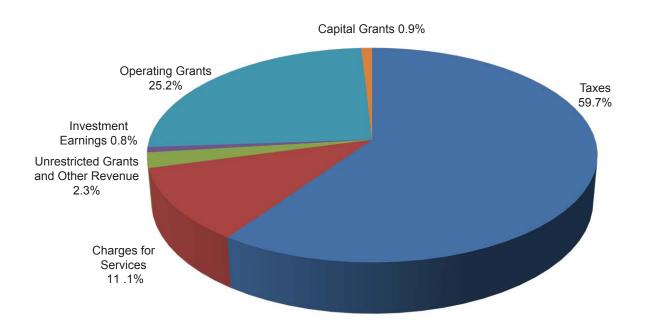
**Restricted net position** - An additional portion of the net position (\$669.0 million or 58.9%) represents resources that are subject to external or legal restrictions on how they may be used.

**Unrestricted net position** - The remaining balance of net position (\$4.3 million or 0.4%) is unrestricted and may be used to meet the County's ongoing obligations.

#### Dollars In...

The revenues presented here are reported as governmental activities in the 2015 CAFR's government-wide statement of activities. Revenues typically are recorded when the underlying event occurs, regardless of when the money will be received. The County also receives revenue from non-exchange transactions, such as taxes and grants, in which the County receives value without directly giving equal value in return. Sales tax revenue is recognized in the year in which the taxable sale occurs. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenues from grants are recognized when all eligibility requirements have been satisfied. The pie chart depicts revenues by source as a percent of the total revenue. The table summarizes revenues by source, and shows the increases (decreases) in relation to the prior year.

Revenues - Governmental Activities \$1,169,374



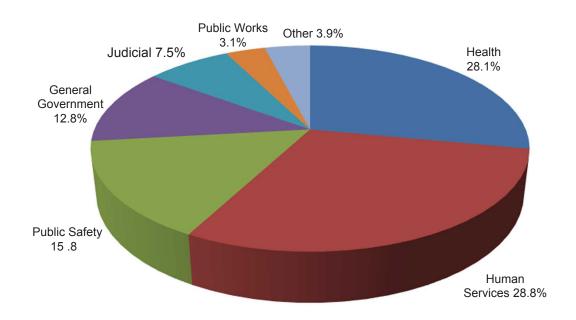
(Amounts in 000's)					
_	2015	2014	\$ Change	% Change	
Taxes	\$ 698,304	\$ 681,966	\$ 16,338	2.4%	
Operating grants	294,968	283,859	11,109	3.9%	
Charges for services	129,718	128,703	1,015	0.8%	
Investment earnings	9,821	8,583	1,238	14.4 %	
Capital grants	10,245	26,644	(16,399)	(61.5)%	
Unrestricted grants and other revenue	26,318	24,261	2,057	8.5%	
Total	\$ 1,169,374	\$ 1,154,016	\$ 15,358	1.3 %	
=					

**Taxes** increased due to an increase in property taxes and sales tax. **Operating grants** increased for the County by a combined \$11.1 million, resulting from increases in federal funding. **Capital grants** differ from operating grants in that they are used exclusively to purchase or acquire capital assets. **Charges for services** increased by \$1.0 million, primarily resulting from increases in chargeable activities.

#### **Dollars Out...**

The expenses shown are those of the County's governmental activities. Expenses are recorded when the liability is incurred. The pie chart below depicts expenses by function as a percent of total expenses for the year ended December 31, 2015. Those functions that individually represent less than three percent of total expenses have been combined as "Other". These include conservation and recreation, community development, debt service and intergovernmental grants. The table shows expenses by function, and the increases (decreases) in relation to prior year amounts.





(Amounts in 000's)				
	2015	2014	\$ Change	% Change
Health	\$ 307,967	\$ 304,418	\$ 3,549	1.2%
Human Services	315,824	298,571	17,253	5.8%
Public Safety	173,302	164,064	9,238	5.6%
General Government	140,297	126,650	13,647	10.8%
Judicial	82,822	78,734	4,088	5.2%
Public Works	34,546	37,299	(2,753)	(7.4)%
Other	42,572	42,834	(262)	(0.6)%
Total	\$ 1,097,330	\$ 1,052,570	\$ 44,760	4.3%

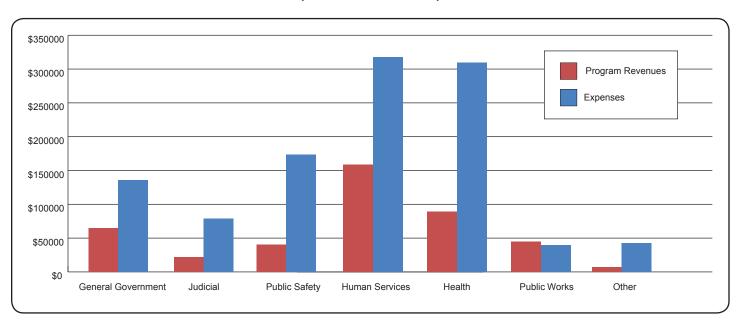
Expenses for nearly all **general government** and **judicial** functions were increased to correspond with increased revenues. There was an increase in **health and human service** expenses corresponding with an increase in operating grants. This is also attributed to a substantial increase in tax revenue and other contributions. The decrease in **public works** expenditures can be attributed to lower spending for infrastructure projects, while there was an increase in expenses for **public safety**.

### **County Programs**

The County provides many services to its citizens including tax collection and distribution, civil and criminal justice systems, public safety, health assistance, human services, and road and bridge maintenance. The County also operates two public parking garages and several water supply and sewage treatment systems.

The chart below presents a comparison between direct expense and program revenues for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identified be to a particular function. Program revenues include (1) charges paid by the recipient of the goods or services and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. All other revenues are considered general revenues of the County. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the County.

# Expenses and Program Revenues – Governmental Activities (Amounts in 000's)



Operating and capital grants received from other governmental entities are often restricted for specific purposes. During 2015, the County recorded \$295.0 million in operating grants and \$10.2 million in capital grants combined, this is 26.1% of total governmental revenues. The major recipients of operating grants were; the Children's Services Board (\$66.0 million), Public Assistance (\$71.2 million), and the Board of Developmental Disabilities (\$56.5 million).

Direct charges to users of governmental services, another type of program revenue, made up \$129.7 million or 11.1% of total governmental revenues. These charges include fees, fines, forfeitures, licenses and permits.

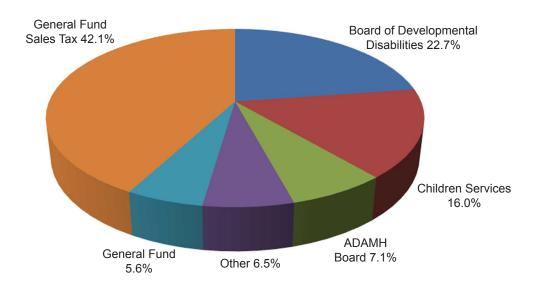
On the expense side, the largest activity in 2015 was human services, accounting for \$315.8 million or 28.8% of the total expenses for governmental activities. The major provider of human services activities is the Job and Family Services. The health services program accounted for \$308.0 million or 28.1% of total governmental expenses. The major providers of health activities are Board of Developmental Disabilities and the ADAMH Board.

The general government function represents activities related to the governing body as well as activities that directly support other County programs that serve the County's residents. In 2015, the total general government expenses were \$140.3 million or 12.8% of the County's total governmental expenses.

#### **Taxes**

During 2015, the General Fund and County agencies received \$698.3 million in tax revenues. This pie chart shows the distribution of property and sales taxes to the various County agencies. Only the General Fund receives sales tax. Please note that there is no County income tax. The General Fund is the primary operating fund of the County and is available for any purpose as permitted by state law.

Taxes \$698,304,000



Property tax revenue account for \$404.5 million or 34.6% of total revenues for governmental activities. Property tax revenues decreased by \$5.0 million compared to calendar year 2014. A contributing factor was a decrease in property tax values and development in the county. The major recipient of property tax revenues are the Board of Developmental Disabilities, the Children Services Board, the ADAMH Board, and the General Fund. Another major component of general revenues is sales tax, which totaled \$293.8 million. This reflects an increase of \$21.3 million compared to the prior year. During 2015, the 7.50% sales tax collected by the State on sales made in Franklin County was split as follows: 5.75% for the State of Ohio; 1.25% for the County General Fund; and .5% for the Central Ohio Transit Authority (COTA).

Real Estate Taxes* on a \$100,000 Owner-Occupied Home or Business
City of Columbus / Columbus School District

Home	Business
\$ 1,559.44	\$ 1,973.61
244.33	245.00
169.56	175.00
109.90	109.90
76.79	77.00
51.45	51.45
97.98	98.00
45.38	45.50
24.35	26.25
26.18	26.25
\$2,405.36	\$2,827.96
	\$ 1,559.44 244.33 169.56 109.90 76.79 51.45 97.98 45.38 24.35 26.18

<sup>\*</sup>Taxes based on 2015 rates, to be distributed in 2016

### **Major Initiatives**

The County has undertaken projects for construction of key community assets, including:

The Renovation of the Judicial Services Building (formerly the Hall of Justice, which was vacated upon completion of the Common Pleas Courthouse in 2011. The first phase of the project totaling \$7.5 million included the design and abatement of asbestos, while the remaining phases will consist of renovations to the core, shell and infrastructure of the facility. Bonds in the amount of \$37.5 million were issued in 2013 for the next phase of the project, which brought four of the building's ten floors back into operation at the end of 2014. In 2015 additional work included the roof replacement and basement renovation. Additional floors will be renovated as needed in line with the County's long term space usage plan for the Franklin County Government Center.

Installation of energy conservation measures at various County-owned facilities, including the Franklin County Government Center and Franklin County Correctional Facility II utilizing \$8.8 million in Qualified Energy Conservation Bonds issued through the Ohio Air Quality Development Authority. The County continued to improve upon its facilities in 2015 by completing the water infiltration repairs at the Government Center costing approximately \$950,638 and the HVAC and chiller replacement at 80 East Fulton.

The County entered into a Lease-Purchase Agreement for land located at 1700 Morse Road, Columbus, Ohio. The leased premise contains 98,547 square feet of space within the single-story office, and is occupied by the Board of Elections and the County's Print Shop. In addition to covering the cost of tenant improvements in an amount not to exceed \$6.25 million, the lease includes annual payments of \$477,948 in 2014, \$507,516 in 2015, and \$517,363 in 2016 with the option to purchase the facility in 2017 for \$7,508,331.

Several infrastructure improvements were completed in 2015, including construction of a roundabout at the intersection of Alkire Road and Demorest Road with total expenditures of approximately \$1.9 million, upgrades to Dublin Road and Fishinger Road by widening and turn lane improvements with total expenditures of approximately \$1.4 million. Improvements of Chatterton Road between Fontaine Road and Reynard Road with total expenditures of about \$900,000, the installation of a Pedestrian Crossing on Snouffer Road with total expenditures of about \$90,000, and the improvement of Zuber Road Bridge over the Frederick-Francis Ditch with expenditures totaling about \$300,000. Another major infrastructure improvement in progress in 2015 was the widening and reconstruction of Hamilton Road from Rocky Fork Creek to US 62.

The Network Redundancy and Reliability Initiative projects were completed in 2015. The first phase of the project totaling \$2.2 million and the second phase \$2.4 million. During 2015, the second phase provided additional servers and storage capacity to accelerate the speed of data backups and recovery, enhanced security and enabled the Courts to connect to the WeConnect disaster recovery site. It also included the configuration and installation of new network hardware, the replacement of uninterpretable power supplies and power distribution units and cabling throughout the Franklin County Government Center.

Both the Leonard Park water improvements and Eureka Park sanitary sewer improvements projects were completed in 2015. Other projects completed were replacement of over two miles of public water mains along West Broad Street in partnership with ODOT and the completion of phase 1 and initiation of phase 2 of the Sanitary Sewer Evaluation Study of over 100 miles of sanitary sewers. Phase 1 included creating comprehensive GIS map with attributes and scanned record drawings. Phase 2 is the physical analysis and hydraulic flow modeling of the sewer systems for proper assessment for repairs or replacements of these sewers. The total spent or committed on these water or wastewater improvements exceeds \$21 million.

These projects have been at least partially funded through long-term debt.

With respect to future capital improvements, the County anticipates that additional jail space will be needed based on the condition of the current facilities and forecasted population growth for the County over the next several years. Planning and design for a new jail facility is currently ongoing. Additionally, a Forensic Science Center is required to replace the current County Coroner's morgue and laboratory facilities. The County is using the proceeds from temporary sales tax which will provide a total of \$200 million dollars for the completion of both projects out of the Public Safety Center Fund. The County's temporary sales tax rate of one quarter of one percent will expire on December 31, 2018. At the end of 2015, \$47.0 million has been allocated towards this initiative.

In 2015, the Franklin County Auditor's Office continued to promote the Homestead Tax Exemption. The Homestead Exemption provides a reduction in property taxes to qualified senior or disabled citizens on the dwelling that is that individual's principal place of residence and up to one acre of land of which an eligible individual is an owner. The reduction is equal to the taxes that would otherwise be charged on up to \$25,000 of the market value of an eligible taxpayer's homestead. For example, if a home's market value is \$100,000, the home would be taxed as if it were worth \$75,000. Qualifying disabled veterans may receive a reduction of up to \$50,000 of the market value of their homestead. More than 65,600 Franklin County homeowners are taking advantage of the Homestead Tax Exemption. Those residents saved a combined \$38 million in 2015. The average savings to someone who qualifies for this break is around \$600 annually.

### **Long-term Activity**

Capital assets - The amount reported in the financial statements for governmental activity capital assets decreased from \$794.5 to \$786.0 million, a net decrease of \$8.5 million in calendar year 2015. The decrease was primarily in buildings and improvements, and infrastructure resulting from depreciation. The investment in capital assets for governmental activities at December 31, 2015 and 2014, net of accumulated depreciation, is shown in the table to the right.

Long-term debt - During 2015, a taxable special obligation note was issued in the amount of \$4 million for the purpose of retiring notes payable from non-tax revenues. Special obligation bonds are guaranteed repayment solely from revenues generated by specific revenue generating sources or projects associated with the purpose of the special obligation debt, rather than from tax revenues. In contrast general obligation debt is backed by the full

(Amounts in 000's)					
	2015 2014			2014	
Land	\$	65,738	_ '	\$	65,084
Buildings and improvements		411,277			427,224
Infrastructure		171,224			173,269
Machinery and equipment		44,804			38,287
Construction in progress		92,891	_		90,684
	\$	785,934	_ :	\$	794,548

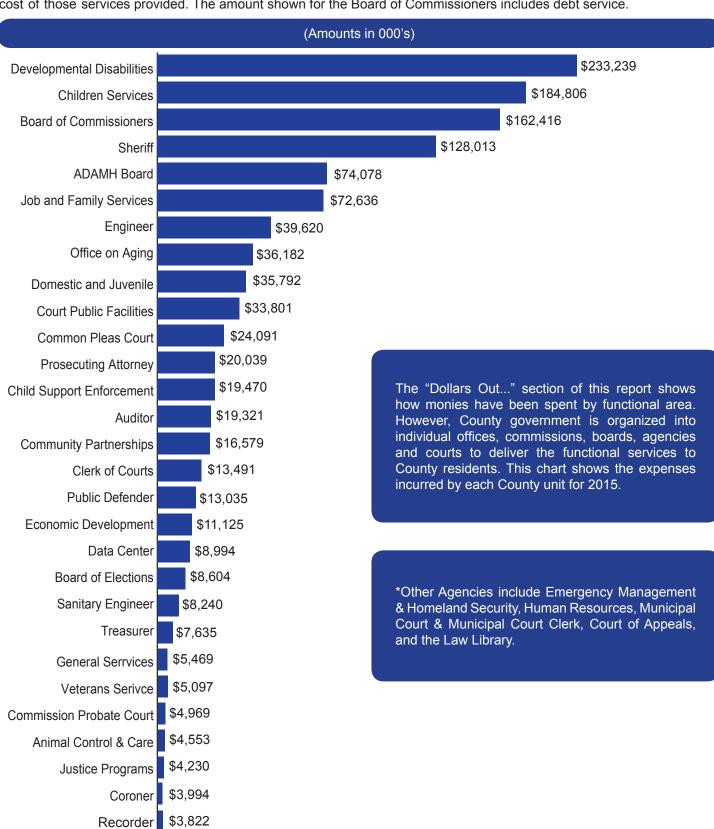
faith and credit of the County to use legally available resources with the belief that the county will be able to pay the obligation through taxation or revenue. Assets are usually not used as collateral for general obligation debt. Since 1993, the County has enjoyed a "triple A" credit rating, the highest rating possible, which was reaffirmed by Moody's Investor Service and Standard and Poor's in May 2015. All of the County's debt is unvoted and within legal debt limitations. The table below shows the changes in long term debt serviced by governmental activities during 2015.

	(Amounts in 00	0's)		
Long-term Debt	Beginning	Additions	Reductions	Ending
General obligation bonds and notes:				
Series 2005 Road Improvements	615	-	(615)	-
Series 2005 Children Services Building	515	-	(515)	-
Series 2005 Refunding	2,425	-	(1,185)	1,240
Series 2007 Road Improvements	1,830	-	(590)	1,240
Series 2007 Courthouse Project	68,740	-	(66,200)	2,540
Series 2007 Animal Shelter Project	6,050	-	(5,245)	805
Series 2009 Government Center	15,345	-	(870)	14,475
Series 2009 Refunding	33,535	-	(5,190)	28,345
Series 2010 Animal Shelter	4,205	-	-	4,205
Series 2010 Government Center	2,270	-	-	2,270
Series 2010-2 Hall of Justice	2,170	-	-	2,170
Series 2013 Hall of Justice	35,850	-	(1,625)	34,225
Series 2013 Government Facilities	3,150	-	(350)	2,800
Series 2013 Sheriffs Training Academy	4,885	-	(120)	4,765
Series 2013 Energy Conservation	8,009	-	(527)	7,482
Bonds Serviced by Others *	5,420	-	(1,710)	3,710
Series 2014 Refunding	84,175	-	(1,525)	82,650
Series 2015 Refunding	-	68,190	-	68,190
	279,189	68,190	(86,267)	261,112
Special obligation bonds, notes and loans:				
Stadium Facility Project Bonds and Notes	29,980	4,000	(6,815)	27,165
OPWC and ODOD loans	4,188		(286)	3,902
	34,168	4,000	(7,101)	31,067
Unamortized bond premiums and discounts	18,978	10,738	(2,228)	27,488
Capital leases	23,409	204	(776)	22,837
Total	\$ 355,744	\$ 83,132	\$ (96,372)	\$ 342,504

<sup>\* -</sup> Bonds serviced by others are Solid Waste Authority and Maryhaven

### **County Spending**

This information was taken from the statements of revenues, expenditures, and changes in fund balances for the governmental funds and proprietary funds (Sanitary Engineer and Parking Facilities) as presented in the County's 2015 CAFR. Proprietary funds are for business-like activities that charge for services provided to the public to recover the cost of those services provided. The amount shown for the Board of Commissioners includes debt service.



\$6.640

Other Agencies\*

# **County Government Working For You**

County Agencies, Boards, Offices	Elected Officials as of Dece	Elected Officials as of December 31, 2015		
ADAMH Board(614) 224-1057	Auditor	Clarence E. Mingo, II		
Animal Care & Control	Board of Commissioners	Paula Brooks Marilyn Brown		
Auditor(614) 525-3200		John O'Grady		
Board of Commissioners (614) 525-3322	Clerk of Courts	Maryellen O'Shaughnessy		
Board of Elections (614) 525-3100	Coroner	Anahi M. Ortiz, M.D.		
Child Support Enforcement (614) 525-3275	Engineer Prosecuting Attorney	Dean C. Ringle, P.E., P.S. Ron O'Brien		
Children Services (614) 275-2571	Recorder	Terry J. Brown		
Clerk of Courts	Sheriff	Zach Scott		
Coroner	Treasurer	Edward Leonard		
Data Center	Court of Appeals Tenth District	Susan Brown Jennifer Brunner		
Developmental Disabilities (614) 475-6440	(614) 525-3580	Julia L. Dorrian		
Economic Development		Timothy S. Horton William A. Klatt		
& Planning		Lisa L. Sadle		
Emergency Management (614) 794-0213		Betsy Schuster G. Gary Tyack		
Engineer		Laurel A. Beatty		
Fleet Management	Common Pleas Court General Division	Christopher Brown		
Homeland Security &	(614) 525-3454	Kimberly J. Brown		
Justice Programs		David E. Cain Kimberly Cocroft		
Human Resources (614) 525-6224		Jenifer French Richard A. Frye		
Job & Family Services (614) 233-2000		Michael J. Holbrook		
Law Library		Julie M. Lynch Stephen L. McIntosh		
Municipal Court Clerk (614) 645-8976		Colleen O'Donnell		
Office on Aging (614) 525-5230		Guy L. Reece II Charles A Schneider		
Prosecuting Attorney (614) 525-3555		Mark Serrott Patrick E. Sheeran		
Public Defender (614) 525-3194		William H. Woods		
Public Facilities Management (614) 525-3800		David Young		
Purchasing		James W. Brown		
Recorder	Domestic Relations/ Juvenile Division	Kim A. Browne Elizabeth Gill		
Sanitary Engineer	(614) 525-6320	Terri Jamison		
Sheriff	Common Pleas Court	Dana S. Preisse Robert G. Montgomery		
Treasurer	Probate Division (614) 525-3894			

Veterans Service Commission. . . . . . . . . (614) 525-2500



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